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MEMORANDUM FOR THE RECORD

SUBJECT: Murphy Commission -- Briefing of Mr. William Barnds on PRD Activities

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- 1. On 10 September and I talked to Bill Barnds for about an hour. He is responsible for preparing two studies for the Murphy Commission, one on the structure and functions of the intelligence community and the other on the interrelationship and interaction between the intelligence community and the policy making elements of the government.
- 2. He asked first for a description of PRD's responsibilities and functions. I reviewed these in general terms but with special emphasis on evaluation. I described our various post mortem efforts and our involvement in the whole field of warning and crisis management.
- 3. He asked how the post mortems were conducted. I explained that to date two main techniques had been employed -- a thorough review of pertinent intelligence documents, followed by interviews with key people in the community involved in the problem being reviewed.
- 4. Barnds asked what kinds of people we had dealt with in the State Department on our post mortems. I said that to date we had usually worked only with INR but that on the Cyprus post mortem we intended to talk to the policy people, such as Sisco and Atherton. He appeared interested in the new approach we were adopting on the Cyprus post mortem but was skeptical that we would come to any firm conclusions.
- 5. Barnds asked what kinds of professionals were in PRD. I explained we were split almost evenly between civilians and military and gave him brief background sketches on a number of as.

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